Sydney AFL Club Development Expo March 2020



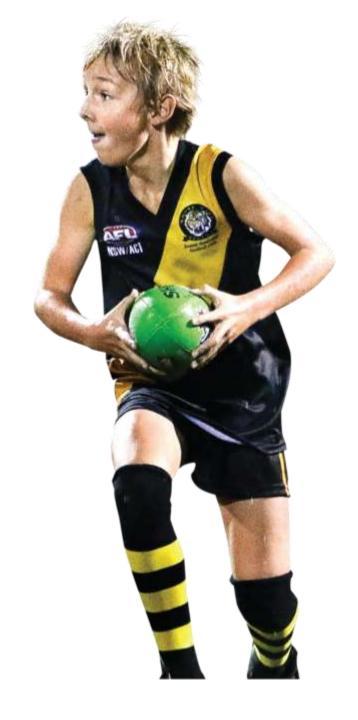


So you have been elected Treasurer ...

Now what?



Michael Howard Treasurer Baulkham Hills Hawks AFC





The role of the treasurer

ENSURE THE FINANCIAL VIABILITY OF THE CLUB



Compliance

- CompanyRegistration
- Fair Trading
- GST
- Invoicing



Planning

- Setting a budget
- SettingRegistration Fees
- PrioritisingSpend



Bookkeeping

- Tracking to budget
- CommitteeReporting
- Managing Cashflow



Financial Controls

- Bank Accounts
- Delegations
- PaymentSystems
- Auditing



Company Registration

Applying for an Australian Business Number An Australian Business Number (ABN) is a unique number which identifies your organisation to the Australian Taxation Office (ATO) and other government departments and agencies.

A not-for-profit organisation is only required to have an ABN if it has a goods and services tax (GST) turnover of \$150,000 or more (in which case it's required to register for GST, and must have an ABN to do this).

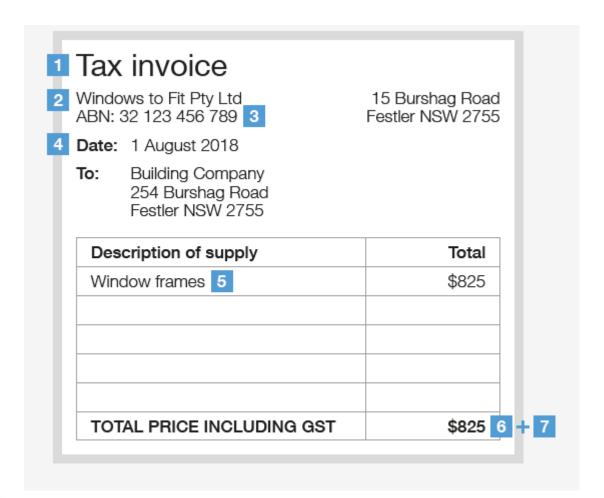
However, even if your organisation is not required to register for GST, it can be helpful to have an ABN. Organisations often register for an ABN so they can:

- apply for endorsement as a deductible gift recipient (DGR), or an income tax exempt charity (or both)
- register an Australian domain name
- apply to register a business name
- interact with government departments, agencies and authorities and
- deal with businesses more easily (especially for ordering and invoicing purposes)



To apply for an ABN or change the details on your company registration go to www.abr.gov.au

Issuing Tax Invoices



Requirements of tax invoices

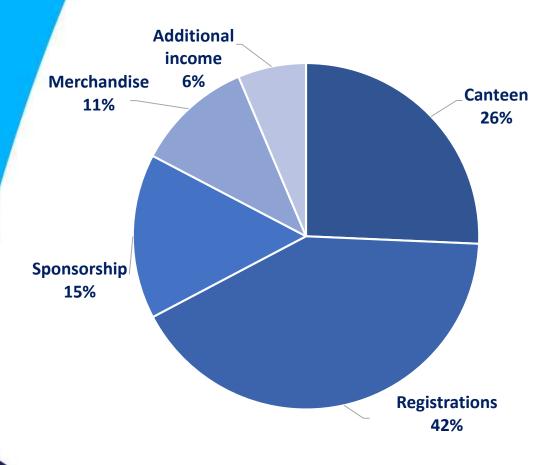
Tax invoices for taxable sales of less than \$1,000 must include enough information to clearly determine the following seven details:

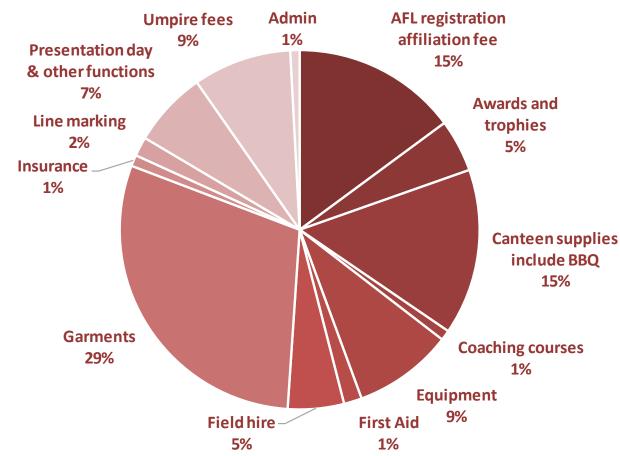
- That the document is intended to be a tax invoice
- The seller's identity
- 3 The seller's Australian business number (ABN)
- 4 The date the invoice was issued
- A brief description of the items sold, including the quantity (if applicable) and the price
- The GST amount (if any) payable this can be shown separately or, if the GST amount is exactly one-eleventh of the total price, such as a statement which says 'Total price includes GST'
- The extent to which each sale on the invoice is a taxable sale (that is, the extent to which each sale includes GST).



^{*} **Source:** Australian Tax Office Website www.ato.gov.au

Know your inflows & outflows







Setting Registration

Finding the balance ...

Other Revenue Streams

Managing Expense Base

Sustainability of the club

Maximising Participation

Providing value for money

Benchmarking with other sports



Setting Registration

Note that all figures all illustrative and indicative only

				u9 Boys	u10 Boys	u11 Boys	u12 Boys	u13 Boys	u14 Boys	u15 Boys	u17 Boys	u11 Girls	u13 Girls	u15 Girls	u18 Girls	Total
Players				48	26	40	25	25	10	20	47	23	23	19	27	333
Teams				2	2	2	? 2	1	2	1	1	1	2	1	1	18
Home Games @ 7 per team	7			14	14	14	14	7	14	7	7	7	14	7	7	126
Direct AFL Affiliation			Driver	Cost Per F	Plaver											
- AFL Affiliation Fee	\$ 51.53	Per Player				\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	\$ 51.53	
Insurance - Increased Personal Injury Cover	\$ 1,000	Total	# Players	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	
Field Hire	\$ 5,000	Total	# Home Games	\$ 11.57	\$ 21.37	\$ 13.89	\$ 22.22	\$ 11.11	\$ 55.56	\$ 13.89	\$ 5.91	\$ 12.08	\$ 24.15	\$ 14.62	\$ 10.29	
Line Marking	\$ 1,500	Total	# Home Games	\$ 3.47	\$ 6.41	\$ 4.17	\$ 6.67	\$ 3.33	\$ 16.67	\$ 4.17	\$ 1.77	\$ 3.62	\$ 7.25	\$ 4.39	\$ 3.09	
Coaching Courses	\$ 1,500	Total	# Teams	\$ 3.47	\$ 6.41	\$ 4.17	\$ 6.67	\$ 3.33	\$ 16.67	\$ 4.17	\$ 1.77	\$ 3.62	\$ 7.25	\$ 4.39	\$ 3.09	
Medical	\$ 2,000	Total	# Home Games	\$ 4.63	\$ 8.55	\$ 5.56	\$ 8.89	\$ 4.44	\$ 22.22	\$ 5.56	\$ 2.36	\$ 4.83	\$ 9.66	\$ 5.85	\$ 4.12	
Jersey	\$ 36.00	Per Jersey	Assume 2yr life	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00	
Equipment (kits, balls, etc)	\$ 9,500	Total	# Players	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	\$ 28.53	
Trophies / Presentation Day	\$ 10,000	Total	# Players	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	\$ 30.03	
Sub Total before umpires				\$ 154.24	\$ 173.83	\$ 158.87	\$ 175.54	\$ 153.31	\$ 242.20	\$ 158.87	\$ 142.91	\$ 155.25	\$ 179.40	\$ 160.33	\$ 151.67	\$ 167.20
Umniras																
<u>Umpires</u> Under 9 - 10	¢40	Dor Cama	# Home Games	\$12	\$22											
Under 11			# Home Games	Ş1 Z	322	\$18										
Under 12			# Home Games			710	\$34									
Under 13			# Home Games				75-1	\$22								
Under 14			# Home Games					722	\$140							
Under 15	•		# Home Games						7-10	\$39						
Under 17			# Home Games							,	\$19					
Under 11 Girls	-		# Home Games									\$12				
Under 13 Girls	_		# Home Games										\$49			
Under 15 Girls	\$80	Per Game	# Home Games											\$29		
Under 18 Girls	\$110	Per Game	# Home Games												\$29	

Total Including Umpire Fees

\$165.91 \$195.37 \$176.37 \$209.14 \$175.71 \$382.20 \$197.37 \$162.27 \$167.42 \$228.10 \$189.81 \$180.19

Setting Registration

A more basic approach:

	Club Cost	Per Player
# of players		<i>300</i>
Variable Costs:		
AFL Affiliation Fee		51.5
Jersey (Half Year)		18.0
Shorts		20.0
Fixed Costs:		
Insurance - Increased Personal Injury Cover	1,100	3.7
Field Hire	5,000	16.7
Line Marking	2,000	6.7
Coaching Courses	1,500	5.0
Medical	2,000	6.7
Equipment (kits, balls, etc)	10,000	33.3
Trophies / Presentation Day	10,000	33.3
Total		194.9



Fundraising Goals & Prioritizing Expenses

Basic finances of getting the kids on the field

Goal

Level 1

Goal

Level 2

Registration Income	55,000
Canteen Profit	11,000
Cost of players on the field	(50,000)
Other Club Costs	(1,500)
Umpire Fees	(10,000)
Surplus / Shortfall	4,500
Coaches Jackets	(4,000)
Training Shirts	(6,000)
On Site Medical	(3,500)
Surplus / Shortfall	(9,000)
New Marquees	(4,000)
New Goal Post Pads	(3,000)
Seating Upgrades	(10,000)
Surplus / Shortfall	(26,000)



Cashflow

Cash Inflows

Less

Cash Outflows

Equals

Net Cashflow

Profit & Loss

Income

Less

Expenses

Equals

Net Profit / (Loss)

Balance Sheet

Assets

Less

Liabilities

Equals

Net Assets / Equity

Example 1: \$100 Registration Received & \$50 Football Purchased

Cash Inflow	100
Cash Outflow	(50)
Net Cashflow	50

Income	100
Expenses	(50)
Net Profit / (Loss)	50



Cashflow

Cash Inflows

Less

Cash Outflows

Equals

Net Cashflow

Profit & Loss

Income

Less

Expenses

Equals

Net Profit / (Loss)

Balance Sheet

Assets

Less

Liabilities

Equals

Net Assets / Equity

Year 1:

Example 2:
Purchase of jerseys
expected to last 2
years

Cash Inflow	-
Cash Outflow	(5,000)
Net Cashflow	(5,000)

Year 1:

Income	-
Expenses	(2,500)
Net Profit / (Loss)	(2,500)

Year 2:

icai Z.	
Income	-
Expenses	(2,500)
Net Profit / (Loss)	(2,500)

Year 1:

Asset (Inventory)	2,500
Liability	-
Net Asset	2,500

Year 2:

Asset (Inventory)	-
Liability	-
Net Asset	-



Cashflow

Cash Inflows

Less

Cash Outflows

Equals

Net Cashflow

Profit & Loss

Income

Less

Expenses

Equals

Net Profit / (Loss)

Balance Sheet

Assets

Less

Liabilities

Equals

Net Assets / Equity

Year 1:

Example 3: 2 Year Sponsorship received upfront

Cash Inflow	5,000
Cash Outflow	-
Net Cashflow	5,000

Year 1:

Income	2,500
Expenses	-
Net Profit / (Loss)	2,500

Year 2:

<u> </u>	
Income	2,500
Expenses	-
Net Profit / (Loss)	2,500

Year 1:

Asset	-
Liability (Advances)	-
Net Asset	(2,500)

Year 2:

Asset	-
Liability (Advances)	-
Net Asset	-



Cashflow

Cash Inflows

Less

Cash Outflows

Equals

Net Cashflow

Profit & Loss

Income

Less

Expenses

Equals

Net Profit / (Loss)

Balance Sheet

Assets

Less

Liabilities

Equals

Net Assets / Equity

Example 3:

Trophies received but invoice not paid at end of financial year

Cash Inflow	-
Cash Outflow	-
Net Cashflow	-

Year 2:

Year 1:

Cash Inflow	-
Cash Outflow	(2,000)
Net Cashflow	(2,000)

<u>Year 1:</u>

Income	-
Expenses	(2,000)
Net Profit / (Loss)	(2,000)
V 2:	

Year 2:

Teal 2.	_
Income	-
Expenses	-
Net Profit / (Loss)	-

<u>Year 1:</u>

Asset	-
Liability (Payables)	(2,000)
Net Asset	(2,000)

Year 2:

Asset	-
Liability (Advances)	-
Net Asset	-



Accounting Systems

Cloud Based Software Solutions







Advantages:

Can link to Bank Account
Generate Invoices
Accounts Receivable functions

Disadvantages:

Cost
Skills required to operate
Transferability across the club

Free and Flexible



Tips:

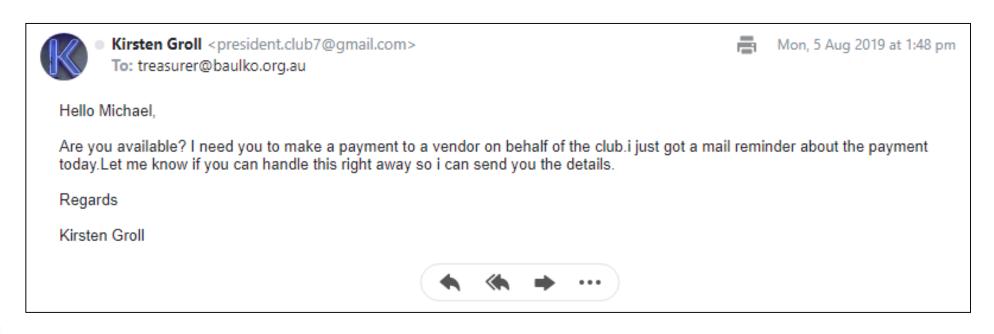
- Links to minimise keystrokes and mistakes (ie Bank Statements and manual journals to P&L and Balance Sheet)
- Backup regularly
- Maintain in small regular exercises to avoid backlog



Financial Controls

- Bank signatories minuted at AGM
- Ensure all old committee members removed from account access
- Have 2 signatories required for every payment

What is wrong with this email request?





Payment Systems

For Registrations:



For Everything else:







Square



Tyro



Fair Trading Compliance

Associations must keep records that correctly record and explain their financial transactions and financial position.

Tier 1 and Tier 2 associations

An association's reporting obligations under the *Associations Incorporations*Act 2009 (the Act) is based on its status as either a Tier 1 (large) or Tier 2 (small) association.

Tier 2 associations are those whose: total revenue as recorded in the income and expenditure statement (i.e. gross receipts) for a financial year is \$250,000 or less, and current assets are \$500,000 or less.

At the annual general meeting

The committee must:

- Arrange for the financial statements to be submitted to the meeting.
- Ensure a copy of the financial statements and a record of any resolution passed concerning the statements is included in the minutes of the AGM.

After the annual general meeting

- Within 1 month following the AGM the committee must lodge with Fair Trading:
- The Annual Statement of Financial Affairs (A12 Form)
- Payment of the prescribed lodgement fee.



Thank you



